



## Navigating the Future of Risk

October 26 – 27, 2025

Switzerland

*The global landscape is evolving faster than ever. Emerging technologies, shifting demographics, and evolving geopolitical, socio-economic and environmental dynamics are driving unprecedented changes and creating uncertainty for individuals, businesses and communities. Insurance is the antidote for uncertainty, so as global risks grow more complex, the industry must adapt, innovate and lead.*

*Join top executives, visionaries, and experts as we navigate the future of risk, explore ways to harness innovation and collaborate on smart solutions to turn challenges into opportunities, strengthen global resilience and redefine the role of insurance in a rapidly changing world.*

| SUNDAY, OCTOBER 26, 2025 |  |
|--------------------------|--|
| 10:00a – 1:00p           | <i>Executive Council Meeting – invitation only</i>   |
| 1:00p – 1:45p            | <i>Executive Council Reception – invitation only</i>   |
| 2:00p – 5:00p            | <i>Innovation Working Group – invitation only</i><br><i>Resilience Working Group – invitation only</i>   |
| 6:00p – 7:00p            | <b>Industry Awards Presentation:</b> <ul style="list-style-type: none"> <li>• <b>RGA Leaders of Tomorrow Award</b></li> <li>• <b>Vanguard Market Development Award</b></li> <li>• <b>Insurance Hall of Fame Induction</b></li> </ul>   |
| 7:00p – 8:30p            | <b>Industry Awards Reception</b>   |
| MONDAY, OCTOBER 27, 2025 |  |
| 9:00a – 9:05a            | <b>Opening</b>   |
| 9:05a – 9:55a            | <b>CEO Panel: Leading Through Change: The Future of Insurance in a Transforming World</b><br>In an era of rapid transformation, insurance leaders must navigate evolving risks, technological advancements, and shifting consumer expectations. This panel brings together top CEOs to discuss strategies for steering their organizations through change while positioning the industry for a resilient and innovative future.  |
| 9:55a – 10:00a           | <b>Innovation Working Group Report</b>   |
| 10:00a – 10:45a          | <b>Executive Panel: Harnessing the Power of AI and Data: Transforming the Future of Insurance</b><br>AI and data analytics are reshaping every facet of insurance, from risk assessment to personalized policy offerings. This panel explores how companies can effectively leverage AI and big data to enhance decision-making, improve efficiency, and create new growth opportunities.  |
| 10:55a – 11:05a          | <b>Networking Break</b>  |
| 11:05a – 11:50a          | <b>Executive Panel: Navigating Global Trade Winds: Strategic Investment &amp; Risk Management</b><br>In today's rapidly shifting global trading landscape, where protectionist policies and geopolitical interests are redrawing the rules of international commerce, insurance leaders face unprecedented challenges and opportunities. This panel will explore how insurers are recalibrating investment strategies as global trade patterns realign, adapting risk management frameworks to navigate uncertainties in a volatile environment, and aligning capital allocations to thrive amid evolving trade flows in order to protect and grow in an era where global trade and political dynamics are in constant flux. |
| 11:50a – 12:35p          | <b>Executive Panel: Catalyzing Change: Private Equity's Bold Transformation of Life and Annuity Insurance</b><br>Private equity is fundamentally reshaping the life and annuity sector. In this session, industry leaders will explore how capital injections fuel expansion and innovation by enhancing underwriting and pricing models, driving strategic M&A for scale and competitive advantage,   |

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|                | and transforming product design, customer experience, and operational efficiency. Join us to uncover the strategies defining the future of life and annuity insurance in an era of dynamic investment trends.   |
| 12:35p – 1:30p | <b>Luncheon Reception</b>   |
| 1:30p – 1:35p  | <b>Resilience Working Group Report</b>  |
| 1:35p – 2:10p  | <b>Executive Panel: Strengthening Resilience: Insurance Solutions for a Riskier World</b><br>From climate change to cyber threats, insurers are facing unprecedented challenges. This panel will explore how insurance solutions can be enhanced to strengthen resilience, mitigate emerging risks, and support businesses and communities in an increasingly volatile world.   |
| 2:10p – 2:55p  | <b>Executive Panel: Insurance Reimagined: Expanding Social Impact for a New Era</b><br>Explore how digital transformation, embedded insurance, and insurtech are reshaping the industry to expand its social value. This panel will examine strategies to close protection gaps, enhance financial inclusion, leverage data to mitigate risks, and drive economic resilience—ultimately envisioning a more inclusive and impactful future for insurance.  |
| 2:55p – 3:15p  | <b>Networking Break</b>   |
| 3:15p – 3:30p  | <b>Shin Research: Talent for Tomorrow</b><br>Talent is the foundation of industry success. The Shin Research study offers a global view of employment trends in the insurance industry, highlighting key findings on workforce shifts, projected role growth over the next decade, and the evolving skill sets needed at all levels. With a focus on preparing professionals for future demands, the study provides vital insights to guide strategic talent development across the industry.   |
| 3:30p – 4:15p  | <b>RGA Leaders of Tomorrow Panel: Next Generation Leadership</b><br>As the insurance industry undergoes transformation, the next generation of leaders will shape its future. This panel features emerging industry leaders discussing leadership development, career growth, and the skills needed to drive innovation and resilience in insurance.  |
| 4:15p – 5:15p  | <b>Global Innovation Award: Predict &amp; Prevent</b><br>Celebrating the transformative power of innovation within the insurance and risk management industry, three finalists have been selected to showcase their tried and tested innovation programs, highlighting their impact on the industry. Through audience selection, the 2025 Insurtech Predict & Prevent Innovator of the year will be named, recognizing the exceptional contributions and forward-thinking initiatives that drive positive change and enhance the industry's ability to predict and prevent risks. |
| 5:15p – 5:30p  | <b>Global Innovation Awards</b>   |
| 5:30p – 7:00p  | <b>Closing Reception</b>  |